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DISCUSSION PAPER

# The Impact of Removing Tax Preferences for U.S. Oil and Gas Production

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# Introduction

The tax treatment of oil and gas investment in the United States has been a contentious policy issue for decades. Reform advocates argue that eliminating tax preferences for producers of oil and gas could increase government revenues by billions of dollars each year and advance global efforts to phase out fossil fuel subsidies, improving international energy security and mitigating climate change.<sup>1</sup> Defenders of the existing tax regime contend that changing it would lead to large declines in domestic oil and gas production and to significant job destruction, imperiling America's energy security and its economic strength.<sup>2</sup> Tax treatment for oil and gas production has also been featured prominently as a politically polarizing linchpin in debates over how to overhaul the U.S. tax code. Because reform perennially features in congressional budget battles and has previously attracted support from presidential candidates from both political parties, it will likely continue to feature in U.S. politics in the future.

Although debates over tax preferences are long-standing, recent changes in the energy landscape are generating new arguments for and against reform. On one hand, U.S. oil and gas production has surged past that of any other country, raising doubts about the continued need for tax preferences to stimulate domestic production. On the other hand, the recent plunge in global oil prices—from over \$100 in 2014 to below \$30 at points in early 2016—has endangered the viability of some producers and deepened concerns that eliminating tax preferences would further undermine the industry.

Policymakers considering this issue need a thorough understanding of the potential consequences of tax reform in the new energy context. Unfortunately, existing studies either fail to seriously analyze the economic effects of removing tax preferences or are not transparent or publicly available.

To fill the gap, this study models firm behavior in response to the potential loss of each of the three major tax preferences, which collectively cost the government roughly \$4 billion annually.<sup>3</sup> It finds that domestic oil drilling activity could decline by roughly 9 percent, and domestic gas drilling activity could decline by roughly 9 percent. These declines in drilling would in turn lead to a long-run decline in domestic oil and gas production. As a result, the global price of oil could rise by 1 percent by 2030 and domestic production could drop 5 percent; global consumption could fall by less than 1 percent. Domestic natural gas prices, meanwhile, could rise between 7 and 10 percent, and both domestic production and consumption of natural gas could fall between 3 and 4 percent.

These results make it possible to assess each tax preference against three policy objectives: improving U.S. energy security, mitigating climate change, and saving taxpayer dollars. The estimated effects of removing the preferences on energy prices, domestic production, and global consumption suggest that none of the three preferences directly and materially improve U.S. energy security or mitigate climate change. If eliminated, however, they could enhance U.S. influence to advocate for international climate action and generate fiscal savings.

# Background

# THREE MAJOR TAX PREFERENCES FOR OIL AND GAS FIRMS

Three provisions account for over 90 percent of the fiscal cost of tax preferences for the oil and gas sector. These preferences are diverse in age—the oldest dates back a century and the newest is just twelve years old—but they have in common the effect of reducing a firm's tax burden, compared with the standard tax treatment of U.S. firms. As a result, the industry argues, firms can invest in finding and developing wells to sustain production.

# Percentage Depletion

When a firm incurs "leasehold costs," or costs related to purchasing a lease to drill a site expected to contain natural resources, it capitalizes those costs.<sup>4</sup> That is, it records those costs on its balance sheet as the value of the asset—proven reserves—that it now owns. Because the value of the reserves diminishes as the firm extracts natural resources, the firm records a depletion expense on its income statement equal to the reduction in value of the asset.

Standard tax accounting would stipulate cost depletion, under which the asset's value would fall in proportion to the quantity of natural resources extracted. Suppose an oil company were to spend \$100,000 to lease a tract of land with an underground reservoir estimated to hold 2,000 barrels (bbls) of oil. The firm would then capitalize the \$100,000 cost as an asset in the form of proven reserves of oil. Over the next year, if the firm proceeded to extract 10 percent of the reserves—200 bbl—then it would record an expense of \$10,000 on its income statement, reducing its taxable income by \$10,000. The cost depletion deduction is analogous to deductions that firms in other industries can take for drawing down inventory.

By contrast, percentage depletion allows the firm to deduct a fixed percentage of the revenue from each site as the depletion expense. When Congress originally enacted percentage depletion in 1926, all oil and gas firms could deduct 27.5 percent of annual revenue—regardless of what their costs had been to develop the reserves and what proportion of the reserves they had extracted.<sup>5</sup> As a result, the percentage depletion deduction could actually exceed the total cost to acquire the reserves. Today, percentage depletion has been reduced to allow a deduction of 15 percent of revenue covering up to 1,000 bbl of oil or 6,000 million cubic feet (mcf) of natural gas.<sup>6</sup> Moreover, only independent firms—firms that participate in "upstream" exploration and production but not in petroleum refining or other "downstream" activities—are eligible for the deduction; integrated firms—firms that vertically integrate production with refining or retailing—have to use cost depletion. Although its size and scope has been curtailed, the percentage depletion deduction is still a substantial tax preference, costing the federal government \$1.7 billion annually.<sup>7</sup>

## Intangible Drilling Costs

When extracting natural resources, firms can avail themselves of another tax preference by immediately expensing intangible drilling costs (IDCs). These costs relate to site improvement, construction costs, wages, drilling mud, fuel, and other expenses but exclude the cost of all drilling equipment that would retain salvage, or resale, value after use.<sup>8</sup> IDCs account for a large majority—between 70 and 85 percent—of the costs of extracting natural resources.<sup>9</sup>

Under standard tax accounting, IDCs would be capitalized as assets and then amortized in one of two ways. Under the cost depletion protocol discussed above, IDCs could be written off in proportion to the quantity of resources extracted from a well. Alternatively, IDCs could be depreciated over seven years.

Current tax treatment of IDCs instead permits immediate expensing—that is, the entire value of the IDCs can be written off as an expense to offset taxable income in the year that the costs are incurred. This provision dates back to 1916, making it the oldest oil and gas industry tax preference.<sup>10</sup> Today, the provision covers 100 percent of IDCs incurred by independent producers of oil and gas but only 70 percent of IDCs incurred by integrated producers. The remaining 30 percent of an integrated producer's IDCs can be depreciated over five years.<sup>11</sup> Given that firms can immediately expense either all or the large majority of their IDCs, which are the largest component of production costs, the IDC tax preference is the most expensive, costing the federal government \$3.2 billion annually.

#### Manufacturing Deduction

After applying the depletion and IDC deductions, firms can apply the third major tax preference—the domestic production manufacturing deduction—to further reduce their taxable income.<sup>12</sup> The most recent preference, enacted in 2004, allows oil and gas firms to reduce their taxable income by up to 6 percent, limited to 50 percent of the firm's wages that it pays employees. This deduction will cost the federal government roughly \$1.1 billion in fiscal year 2017.

The oil and gas industry argues that these three provisions should not be classified as tax preferences because such tax treatment is not unique. For example, a percentage depletion deduction can also be taken by firms producing other nonrenewable resources, like coal, timber, or minerals.<sup>13</sup> Similarly, the industry points out that the IDC expensing deduction resembles the research and development tax deduction that firms in other industries can use. Finally, the domestic manufacturing deduction applies to a wide swath of industries—most of which can claim a 9 percent deduction rather than the limit of 6 percent for oil and gas—making it the third largest corporate tax expenditure by the federal government.<sup>14</sup> Nonetheless, these preferences should be debated on their merits, not on the broader patterns they might or might not fit.

# DEBATES OVER TAX REFORM AND MARKET DYNAMICS

Over the last half-century, administrations and members of Congress from both political parties have proposed reforming tax preferences for oil and gas firms. In some cases, they have succeeded in enacting partial reforms, notably the curtailment of the percentage depletion and IDC deductions. But in other cases, like the domestic production manufacturing deduction, Congress has added new tax preferences for the industry. Intense debate continues over further changes to the tax treatment of oil and gas firms.<sup>15</sup>

From 1916, when the IDC deduction was enacted, through 1970, the federal government aimed to promote increased oil and gas production through tax preferences.<sup>16</sup> In the 1970s and 1980s, the federal government scaled back preferences for the industry to reduce dependence on oil, address public environmental concerns, and limit tax policy interventions in the market.<sup>17</sup> Since then, the federal government has swung between expanding and restricting tax preferences for the oil and gas industry. Throughout the 1990s and 2000s, highly contentious debates over oil and gas tax treatment delayed or derailed passage of federal budget and energy bills.

In 2009, world leaders at the Group of Twenty (G20) summit in Pittsburgh signed on to a pledge committing to phase out fossil fuel subsidies to improve global energy security and mitigate climate change. This added an international dimension to the heretofore domestic debate over oil and gas tax preferences. In particular, some have argued that ongoing tax preferences to oil and gas producers erode the ability of the United States to persuade developing countries to reduce fossil fuel consumption subsidies that engender wasteful energy use.<sup>18</sup> Although the Treasury Department estimates that eliminating most oil and gas tax preferences could raise an estimated \$34.5 billion over ten years in public revenue, Congress remains deadlocked on the issue.<sup>19</sup>

Meanwhile, the energy landscape has shifted sharply. Rising oil and gas production has decreased U.S. imports. Domestic oil production in 2015 was 75 percent greater than production in 2005; by 2014, the United States had become the global leader in oil production (figure 1a).<sup>20</sup> A similar pattern holds for natural gas (figure 1b). As a result, over the last decade, U.S. net imports of crude oil, petro-leum products, and natural gas have collectively fallen by roughly two-thirds.<sup>21</sup>

A revolution in drilling technology has driven this remarkable rise in production. The combination of hydraulic fracturing technology and advances in horizontal and directional drilling enabled firms to access large pools of oil and natural gas—known as shale or unconventional oil and gas—that were once economically unrecoverable.<sup>22</sup> The changing distribution of rig types used to drill wells reveals this shift in technology (figure 2). Vertical drilling rigs, which in the early 1990s accounted for over 80 percent of rigs, now account for less than 15 percent of the total. Meanwhile, horizontal drilling rigs have risen from less than 10 percent in the early 1990s to three-quarters of the share of rigs today. Much of the growth in unconventional production has been driven by independent firms using horizontal drilling techniques combined with fracking.<sup>23</sup>



Figure 1. (a) Domestic Oil Prices and Production (b) Domestic Natural Gas Prices and Production

Source: EIA, Monthly Energy Review.



Source: EIA, Monthly Energy Review.



Figure 2. The Rise of Horizontal Drilling in the U.S. Natural Gas Industry

Source: Baker Hughes.

For most of the last decade, rising energy prices have accompanied rising U.S. production. Then, in June 2014, the price of oil began to plunge, falling from more than \$100/bbl to less than \$30/bbl in early 2016.<sup>24</sup> Over the same period, natural gas prices have also fallen by over half.<sup>25</sup> Yet, production did not fall commensurately. Domestic oil production continued to rise through April 2015 and remains within 10 percent of its peak; domestic natural gas production has continued to rise.<sup>26</sup> Part of the explanation for the resilience of domestic production in the face of falling prices is that firms have ruthlessly slashed costs, especially by squeezing suppliers of oil services, and focused only on drilling the most productive wells.

But the resilience of domestic production may not last. This is because wells, once drilled, continue to produce oil and gas as a result of underground pressure.<sup>27</sup> Capping wells is costly, which means that firms that had already drilled wells when prices were higher have had little economic choice but to keep producing. Whereas production may not be responsive to prices in the short run, drilling rates for both oil and natural gas wells are (figure 3).<sup>28</sup> As a result, the number of rigs drilling for oil has declined by more than half, tracking the plunge in oil prices. As existing wells are depleted, the scarcity of new wells may lead to declining production in the long run. (The short run is the timescale over which firms can use the people, capital, and technology they already have but cannot acquire new resources, whereas the long run is the timescale over which firms can acquire and use new people, capital, and technology. These timescales vary by economic sector and activity.)



Figure 3. (a): Domestic Oil Rig Count and Price (b): Domestic Natural Gas Rig Count and Price

Source: EIA, Monthly Energy Review.



Source: EIA, Monthly Energy Review.

The independent producers that have driven increases in U.S. production over the last decade could be hardest hit if low energy prices persist.<sup>29</sup> These firms rely on steady cash flows to continue producing from shale oil and gas fields. Because wells in those sites stop producing far more quickly than conventional wells, firms have to constantly invest in redrilling wells to sustain production. Firms initially bolstered sagging cash flows from sales with income from derivative hedges purchased when oil prices were much higher. This accounted for roughly one-third of cash flow in early 2015, but the hedges will soon expire. Moreover, before the oil price collapse, large independent firms had paid for their rapid expansion through debt financing, often issuing junk bonds. Now, as cash flows continue to fall, highly leveraged firms are increasingly at risk of default and bankruptcy.<sup>30</sup>

Interviews conducted for this study with executives at independent firms highlighted the importance of cash flows in funding future drilling investments. Executives emphasized that as debt finance becomes scarcer, cash flows from existing projects will be crucial to finance new ones.<sup>31</sup> Therefore, when deciding whether to invest in a new project, firms will not only consider the rate of return— a generic metric to evaluate a project's profitability over many years—but also the time profile of the cash flows from the project. Because tax preferences can accelerate project cash flows, understanding how firms would change their investment decisions without the preferences is essential to assessing the benefits and costs of the preferences.

# Estimating the Effects of Oil and Gas Tax Reform

# SHORTCOMINGS OF PREVIOUS STUDIES

Previously published studies that have estimated the effects of tax reforms on oil and gas production and market prices failed to consider how firms in the new energy landscape value the time profile of cash flows when making investment decisions. More recent studies, sponsored by the oil and gas industry, may be more thorough, but they are not transparent about their assumptions or methodology. At present, policymakers seeking analyses amid a highly politicized debate over tax reform face a tradeoff between thoroughness and transparency.

Prior approaches to estimating the consequences of scaling back or removing tax preferences ignored the time value of money-the fact that money is more valuable today than in the future-when estimating their value to the oil and gas industry. For example, a 2009 study treated tax preferences as a subsidy payment on each barrel of oil measured by dividing the government's annual tax expenditure by the amount of domestic oil produced. They then concluded that eliminating most preferences, equivalent to eliminating an annual subsidy payment, would raise world oil prices by 6.3 cents per barrel in 2011 and 10.4 cents per barrel in 2030.32 And Assistant Secretary of the Treasury Alan Krueger used a similar methodology in his 2009 congressional testimony advocating repeal of the preferences.<sup>33</sup> But this approach underestimates the value of the tax preferences to firms. This is because firms value near-term cash flows more than long-term cash flows, and tax preferences reduce or defer a firm's immediate tax burden. Eliminating preferences in 2017 would raise an estimated \$0.74 in government revenue per barrel of oil produced that year, but that figure is between three and seven times lower than the present value of the foregone tax benefits that matters to firms making marginal investment decisions (for more detail, see section I of the appendix).<sup>34</sup> As a result, the most commonly used methodology for estimating the effect of tax preferences likely underestimates the reduction in oil production and resultant price increase.

Reports sponsored by the industry forecast much more drastic cuts to domestic production and resultant spikes in energy prices should tax preferences be eliminated. A study undertaken by Wood Mackenzie for the American Petroleum Institute, for example, estimates a 14 percent reduction in long-run oil and gas production if expensing of IDCs is eliminated.<sup>35</sup> Such reports may more carefully project the reduction in near-term cash flows from eliminating tax preferences and more accurately describe the consequent reductions in drilling from cash-strapped firms. But these studies are much less transparent about their assumptions and methodologies, for example, relying on proprietary databases of U.S. oil and gas fields and models of the economic effects of tax reform.

# A NEW APPROACH TO ESTIMATE THE EFFECTS OF TAX REFORM

Evaluating the implications of tax reform requires understanding how firms and markets would behave if oil and gas tax preferences were eliminated. Specifically, changes in prices, production, and consumption of oil and gas, both at home and abroad, could affect U.S. energy security and global climate change. Although previous studies fall short in forecasting these effects of tax reform, many researchers have studied how firms react to changes in oil and gas prices and how markets adjust as a consequence. This insight suggests a potential strategy: if producers react to tax reform in the same ways as they do to a drop in the price of oil or gas, then recasting tax reform as a price change unlocks existing research to forecast how firms and markets respond.

This study does just that. It forecasts the effects of repealing the three major tax preferences in the following ways:

- Translating tax reform into an equivalent drop in the price of oil or gas that firms receive. This
  answers the question, "If preferences had not been repealed, what price drop of oil or gas
  would have equivalently reduced the profitability of drilling the next well?"
- *Estimating the drop in drilling rates.* Because losing tax preferences makes firms behave *as if* the price of oil or gas has fallen, firms will no longer drill marginally profitable wells that become unprofitable with the loss in tax preferences.
- Projecting where the market will settle in the long run. If firms drill fewer wells in the short run, then they will produce less oil or gas in the long run. This will increase prices and decrease demand, driving the market toward a new equilibrium.

# Translating Tax Reform Into a Drop in the Price of Oil or Gas That Firms Receive

Removing any or all of the three major tax preferences for the oil and gas industry would reduce the rate at which a firm drills new wells. This is because each preference can increase the net present value (NPV)—the time-weighted sum of revenues for several years into the future, minus the up-front investment cost—of a given project in which a firm is considering investing. The percentage depletion deduction can increase NPV by sheltering 15 percent of a project's income (up to a limit) from tax—often more than would otherwise be eligible under cost depletion. Similarly, the manufacturing deduction can shelter 6 percent of a new project's income from tax, increasing each year's posttax income. By contrast, the IDC deduction does not shelter any additional nominal income over the lifetime of a project's first year. Without one or more of these tax preferences, the NPV of some projects will flip from positive to negative, and firms will not drill those wells.

The same effect can arise if the tax preferences remain constant and the price of oil or gas declines; the NPV of a new project will fall, leading to an identical decrease in drilling rates. This insight—that tax reform and the corresponding decline in the price of oil or gas are indistinguishable with respect to the effect on the profitability of marginal wells—underpins the "equivalent price impact" (EPI) that this paper introduces. The EPI is the percentage drop in the price of oil or gas that would reduce the profitability of drilling a well as much as tax reform would. To calculate the EPI for a given tax preference or combination of preferences, first compute the NPV of a new project after tax reform. Then, find the hypothetical price of oil or gas that would yield the same NPV, but with the tax preferences reinstated. (See the text box for an illustrative example and section IIIa of the appendix for detailed methodology and results.)

# How Tax Reform, Translated Into a Price Drop, Can Turn a Profitable Investment Into an Unprofitable One

Suppose the price of oil is \$45/barrel, and an oil production firm is deciding whether to drill a particular well. How might this decision depend on whether the producer is allowed to expense intangible drilling costs?

To determine if the well is a worthwhile investment, the producer will carry out a net present value analysis. First, it will calculate the up-front cost of drilling the well, which might be \$10 million. Then, it will project the revenues that the well will generate in each of the next twenty years by multiplying forecast production by the expected price of oil.

If the producer is allowed to expense IDCs—which might account for \$8 million of the \$10 million of initial investment to drill the well—then it can immediately reduce its taxable income by \$8 million. The firm would discount projected posttax revenue from the well. Finally, by adding up the discounted posttax revenue and subtracting the initial investment, the firm might calculate an NPV of \$0.75 million. Because this is greater than zero, the firm will drill the well, so long as cash or financing is available.

If the producer is not allowed to expense IDCs, then it will likely have to recognize expenses in proportion to the oil extracted over the well's lifetime (cost depletion). Posttax revenues in the future will be higher, but immediate posttax revenue will be much lower than if the firm was allowed to expense IDCs. Because future cash flows are less valuable than current flows, the firm's NPV calculation might now come out to be \$-0.03 million. Given the negative NPV, the firm is unlikely to drill the well.

What if, instead of losing the IDC deduction, the firm now faces lower oil prices of \$40 per barrel? In this case, the firm will receive lower pre- and posttax revenue in each year in the future, compared with the case in which the oil price is \$45 per barrel. In this example, the price drop of \$5 per barrel of oil is just enough so that when the firm calculates the NPV of the well project, it comes up with \$-0.03 million. This is the same result as in the case where the firm cannot expense IDCs but faces an oil price of \$45 per barrel.

Because the NPV drops by the same amount—whether the firm loses IDC expensing *or* the price of oil falls—the 11 percent drop in oil price is the equivalent price impact of repealing IDC expensing. Now the EPI can be used to calculate how many fewer wells firms will drill and where the oil market will settle in the long run.

This method for determining how tax preferences affect a producer's drilling decisions is superior to other approaches to valuing preferences, such as adding up the annual cost to the government or even finding the time-weighted sum of a firm's annual tax savings. In both of those approaches, some of the tax benefits a firm enjoys are not crucial to the economic viability of a new, or marginal, project. For example, percentage depletion is available for firms to shelter income from highly profitable wells, the NPV of which would remain positive even if the preference were eliminated. By contrast, the EPI approach links the value of tax preferences to how much the profitability of a marginal well would decrease without the preferences. This directly relates the value of tax preferences to a firm's drilling decisions. Still, this approach is not perfect. Whereas the EPI accounts for the time value of money and only considers marginal investment, it does not directly quantify the importance of having cash immediately available to make an NPV-positive investment; industry executives cited the IDC deduction in particular as a way to keep cash available for investment. This is important to keep in mind when applying the results from this study. But even if the EPI method cannot predict when firms will fail to invest in a project they deem profitable, it is an improvement over prior approaches that did not even ask whether projects were profitable. Moreover, because historical drilling rates were presumably constrained by cash availability, the relationship between prices, available cash, and drilling should be reflected, at least in part, in the broader measures of the price responsiveness of drilling activity that this study relies on.

The EPI depends on the characteristics of the wells in question as well as their producer. For oil, this study considers two types of wells—onshore and offshore—each drilled by one of two kinds of producer—independent and integrated firms. As table 1 illustrates, three-quarters of U.S. production comes from independent producers operating onshore wells.<sup>36</sup> Because 95 percent of natural gas production is onshore (90 percent produced by independent producers and 5 percent by integrated producers), this study only considers onshore gas wells. EPIs differ between independent and integrated producers because of differences in tax treatment—integrated firms can only expense 70 percent of IDCs in the first year of a project, whereas independent firms can expense 100 percent. EPIs also differ by well type based on the assumed cost and production profiles of each (see section IIIa of the appendix for detailed assumptions).<sup>37</sup>

## Table 1. Breakdown of U.S. Oil Production by Producer and Well Type

	Independent Producer	Integrated Producer
Onshore Oil Well	76%	9%
Offshore Oil Well	8%	7%

Figure 4a presents the EPIs when all three tax preferences are repealed. The EPI depends on the type of producer—independent or integrated—as well as whether the site is onshore or offshore. Because there is a relatively low ceiling on how much of a firm's production qualifies for the percentage depletion deduction, the EPI in this figure assumes that wells that a firm considers drilling are not eligible for percentage depletion. This would be the case for producers who already have operating wells exceeding the production ceiling of 1,000 barrels per day below, which the percentage depletion deduction applies. The EPI also depends on how long it takes to start production after investing in a project, as well as how high the decline rate from the well is. The shorter the delay or the higher the decline rate, the sooner the project will produce revenue, reducing the value of tax preferences that accelerate cash flows (see section IV of the appendix for a sensitivity analysis of the EPI).

The EPI from repealing all three tax preferences ranges from -9 to -24 percent. Onshore wells with independent producers represent three-quarters of domestic oil production and face an EPI of -14 percent. Figures 4b and Figure 4c break out the effect that repealing each one of the tax preferences would have on the EPI for wells produced by independent and integrated firms. The EPI of repealing the IDC deduction is substantially larger than that of repealing either of the other two preferences.

# Figure 4a. How Much Oil Prices Would Have to Fall to Decrease Marginal Profitability as Much as Repealing All Tax Preferences Would



Figure 4b. How Much Oil Prices Would Have to Fall to Decrease Marginal Profitability as Much as Repealing Each Tax Preference for Independent Producers Would



Figure 4c. How Much Oil Prices Would Have to Fall to Decrease Marginal Profitability as Much as Repealing Each Tax Preference for Integrated Producers Would



Figure 5 reports EPIs for onshore natural gas wells, which also vary by producer type and eligibility for percentage depletion. The EPI of repealing all three tax preferences ranges from -9 to -18 percent in the price of gas.



# Figure 5. How Much Natural Gas Prices Would Have to Fall to Decrease Marginal Well Profitability as Much as Repealing All Three Tax Preferences Would

# **Estimating the Change in Drilling Rates**

After converting tax reform into price changes of oil or gas that are equivalent to the loss of tax preferences, there are well-established methods to convert price shifts into long-run changes in production, prices, and consumption. The first step is to convert EPIs into changes in drilling rates, using publicly available estimates of the elasticity of drilling with respect to price (see section IIIb of the appendix for details).

Figure 6 presents the forecasted changes in drilling rates if all three tax preferences are repealed. Results are reported for the four possible oil production configurations (independent-onshore, independent-offshore, integrated-onshore, and integrated-offshore) based on contributions to domestic oil production discussed above. Results are reported for onshore gas drilled by independent and integrated firms. Oil producers are forecast to drill 9 percent fewer wells, a weighted average by production over all producer and well types. Gas producers are forecast to drill 11 percent fewer onshore wells on average.



Figure 6. Decline in Drilling Rates Following Repeal of All Three Major Tax Preferences

#### Projecting Where the Market Will Settle in the Long Run

The forecasted reduction in drilling activity from tax reform would have little effect on oil and gas production in the short run, but slowing production from existing wells would lead to a decline in the longrun domestic supply curve, or the amount of oil or gas that firms would be willing to produce at any given price. The forecasted drop in long-run supply for oil is less severe than the short-run drop in drilling rates because producers that drill fewer wells will focus on drilling the most productive wells (see section IIIc of the appendix for details on converting short-run drilling reductions into long-run supply curve shifts). This shift in the long-run supply curve will lead to a new long-run market equilibrium between supply and demand.

#### Oil Markets

To project long-run prices, consumption, and production in the oil market, this study employs a simple market equilibrium model of world oil supply and demand similar to that used by Allaire and Brown (see section IIId of the appendix for details).<sup>38</sup> The model assumes that global demand for oil is supplied by the Organization of the Petroleum Exporting Countries (OPEC), the United States, and other suppliers. U.S. suppliers and other non-OPEC suppliers have an upward sloping supply curve.

In the model, one scenario is for OPEC to also have an upward sloping supply curve; that is, if prices rise, then OPEC will produce more oil. A second scenario assumes OPEC has a target global market share it wishes to achieve, which might lead the group to cut production to meet its target market share if U.S. production falls and global prices rise.

Table 2 presents the modeled equilibrium values of global oil price, supply, and demand in 2030. The first column lays out four ways that the global market could develop: two future oil price possibilities considered by the Energy Information Agency (EIA), and within each of those cases, the two scenarios for OPEC to be price-responsive or exhibit cartel behavior to maintain its market share. Within each of these four alternatives for how global markets might behave, the second column presents two options for domestic policy: the United States can maintain existing tax preferences (baseline), or it can repeal the three major preferences. The tax reform is assumed to shift the domestic oil supply curve by 5 percent. The remaining columns in table 1 report the equilibrium Brent oil price—the benchmark for most of the world's oil—in 2012 dollars; supply, in million barrels of oil per day (mbd) from the United States, OPEC, and the rest of the world (ROW); and global demand.

Global Oil U.S. Tax Price Scenarios Options	U.S. Tax	K How OPEC Responds to Lower U.S. Production	Global Price,	Global Supply, mbd (% change)			Global
	Options		(% change)	U.S.	OPEC	ROW	(% change)
	Baseline	N/A	\$119.00	13.2	44.4	49.8	107.4
EIA Reference Case: Repeal \$119/bbl major in 2030 preferences	OPEC supply curve is upward sloping	\$ 119.37 (+0.6%)	12.6 (- <b>4.8%)</b>	44.5 (+0.3%)	50.0 (+0.3%)	107.1 (-0.3%)	
	preferences	OPEC maintains constant market share	\$ 120.30 (+1.1%)	12.6 (- <b>4.6%)</b>	44.1 (-0.5%)	50.1 (+0.5%)	106.9 (- <b>0.5%)</b>
	Baseline	N/A	\$ 72.00	11.7	54.6	44.2	110.6
EIA Low Price Case: Reper \$72/bbl major in 2030 preferen	Repeal	OPEC supply curve is upward sloping	\$ 72.39 (+0.5%)	11.2 (- <b>4.8%</b> )	54.78 (+0.3%)	44.3 (+0.3%)	110.3 (-0.3%)
	major preferences	OPEC maintains constant market share	\$ 72.53 (+1.1%)	11.4 (-4.6%)	54.4 (-0.5%)	44.4 (+0.5%)	110.2 (-0.5%)

# Table 2. Global Oil Market Effects of U.S. Tax Reform

Table 1 shows that the long-run effects of U.S. tax reform are minimal under a wide range of input assumptions for how the future oil market behaves. The highlighted figures demonstrate that global prices and demand change by up to 1 percent, and U.S. production changes by less than 5 percent, regardless of the assumptions of future oil prices and how OPEC will respond. Although these changes are greater than those projected by previous studies, they are still small. An oil price increase of up to 1 percent would be over three hundred times smaller than price spikes in the 1970s and ten times smaller than the average annual increase in oil prices from 2009 to 2014.<sup>39</sup> It would raise domestic gasoline prices by at most two pennies per gallon at the pump.<sup>40</sup>

#### Natural Gas Markets

Global trade plays a much smaller role in natural gas markets than in oil markets. That means one can estimate the equilibrium prices, production, and demand for the United States by using domestic supply and demand curves and accounting for a small quantity of net exports or imports. This study investigates two scenarios for how U.S. net exports might change in response to price changes (see section V of the appendix for details). First, exports might vary based on the domestic gas price; in this scenario, the model assumes that exports would fall by the same percentage as the percentage increase in the gas price (an export elasticity of -1). Second, net exports might be unaffected by changes in domestic prices. This second scenario, though unlikely, provides a helpful limit on the market response to U.S. tax reform.<sup>41</sup>

Table 3 presents the modeled equilibrium values for price, supply, and demand for the domestic natural gas market in 2030. The first column lays out two alternatives for how the domestic market might evolve, based on possible future gas prices considered by the International Energy Agency (IEA). The second column compares a baseline case, in which U.S. tax policy is unchanged, to a case in which the three major tax preferences are eliminated. The tax reform is assumed to shift the domestic

gas supply curve by 10 percent. The remaining columns report the 2030 North American, or "Henry Hub," price, domestic production and net exports, and domestic demand.

The effects of tax reform are more significant for gas markets than they are for oil markets. How net exports respond to tax reform is also important to predict the size and direction of market shifts. In the reference case, and under the assumption that net exports respond to price, the gas price rises by \$0.48 per MMBTU (8 percent) and domestic production falls by 4 percent. Overall demand falls by 3 percent. If net exports do not change in response to the price change, domestic supply falls by 3 percent and the Henry Hub price rises by 10 percent. Domestic gas consumption falls by 4 percent. Under the IEA's high gas supply scenario, these results are similar. Still, across all input assumptions, tax reform should increase domestic prices by less than 10 percent. Given that natural gas is one of the inputs in the production of electricity, the price increase in natural gas from tax reform would raise an average household's monthly electricity bill by, at most, seven dollars.<sup>42</sup>

# Table 3. Domestic Natural Gas Market Effects of U.S. Tax Reform

Global Gas Price Scenarios U.S. Tax Policy Options	U.S. Tax	How U.S. Net Exports Respond	U.S. Price, \$2012/	U.S. Supply, Tcf/year (% change)		U.S. Demand,
	Options	to Lower U.S. Production	MMBTU (% change)	Production	Exports	(% change)
	Baseline	N/A	\$ 5.69	33.07	4.80	28.27
IEA Reference Case: \$5.69/MMBTU in 2030	Repeal major preferences	Exports fall by same % as the % increase in price	\$ 6.17 (+8.4%)	31.75 (-4.0%)	4.43 (-7.8%)	27.33 (- <b>3.3%</b> )
		Net exports unchanged	\$ 6.23 (+9.5%)	32.01 (-3.2%)	4.80 (0%)	27.21 (-3.7%)
	Baseline	N/A	\$ 3.67	42.72	9.03	33.69
IEA High Gas Supply Case: \$3.67/MMBTU in 2030	Repeal major preferences	Exports fall by same % as the % increase in price	\$ 3.94 (+7.3%)	41.13 (-3.7%)	8.42 (-6.8%)	32.71 (-2.9%)
		Net exports unchanged	\$ 4.03 (+9.8%)	41.43 (-3.0%)	9.03 (0%)	32.40 (- <b>3.8%</b> )

# **Conclusion and Recommendations**

# ASSESSMENT OF TAX REFORM AGAINST POLICY OBJECTIVES

Participants in the debate over U.S. tax treatment of oil and gas firms tend to invoke three policy objectives—improving U.S. energy security, mitigating climate change, and saving taxpayer dollars—to justify their position for or against reform. The results reported above make it possible to assess tax reform against these three objectives.

The estimated effects of tax reform on both domestic consumption and imports of oil and gas suggest that U.S. energy security would neither increase nor decrease substantially if the three major preferences were repealed. Some, including industry organizations, have argued that without tax preferences, domestic production would fall, damaging U.S. energy security by exposing the economy to foreign supply shocks, especially given geopolitical turmoil in the Middle East.<sup>43</sup> But this study's results project at most a 5 percent drop in domestic oil production, which would not substantially increase U.S. imports. Moreover, because oil is a globally traded commodity, a more important lever to reduce an economy's vulnerability to sudden price movements is how much oil an economy consumes relative to its size.<sup>44</sup> Tax reform would barely alter domestic petroleum consumption—consumers will not reduce their use of gasoline when it is one or two pennies per gallon more expensive—and so it should not materially affect energy security when it comes to oil. In the case of natural gas, the United States has historically imported the vast majority of natural gas demand in excess of U.S. supply from Canada, limiting geopolitically driven energy insecurity. And given that tax reform would change domestic consumption of natural gas between -3 and -4 percent, it would not materially change the exposure of the U.S. economy to natural gas price shocks.

The even less noticeable effects of domestic tax reform on global consumption imply that emissions of greenhouse gases that cause climate change would not change substantially. Previously, Allaire and Brown estimated that eliminating the IDC and percentage depletion deductions would have reduced domestic carbon dioxide emissions by 21.1 million metric tons between 2005 and 2009, or less than a 1 percent reduction in U.S. emissions.<sup>45</sup> Indeed, their result, small as it is, overstates the emissions reduction potential of tax reform by failing to account for emissions "leakage," or increased emissions elsewhere in the world. If OPEC member countries were to respond to rising oil prices by increasing production, the results in table 2 imply that roughly half of the fall in U.S. production would be offset by increased global production. Even if OPEC targeted a fixed market share, neutralizing any leakage effect, global consumption of oil would fall by less than 1 percent as a result of tax reform, negligibly mitigating climate change. Similarly, emissions from natural gas are unlikely to change materially. From table 3, as a result of tax reform domestic gas consumption would fall by, at the most, 4 percent. Given that burning natural gas accounts for roughly one-fifth of U.S. greenhouse gas emissions, domestic emissions might fall by 1 percent or less, with trivial effects on global emissions.<sup>46</sup> Any decrease in domestic natural gas consumption may well be offset by increased coal power generation, which is twice as carbon intensive as natural-gas fueled power (though fugitive methane emissions from natural gas production narrow the emissions gap between coal and natural gas).47

However, tax reform could strengthen U.S. climate leadership and therefore help mitigate climate change. Although the United States has backed the G20 initiative to phase out fossil fuel subsidies in the world's largest economies, its own subsidies to fossil fuel producers impair its ability to coax major developing economies to roll back fossil fuel consumption subsidies. Because they encourage wasteful energy consumption, such subsidies do in fact contribute substantially to global emissions.<sup>48</sup> If the United States were to repeal its oil and gas tax preferences, these countries would no longer be able to deflect international pressure to roll back their subsidies by pointing to U.S. fossil fuel subsidies. Still, there is no guarantee in those countries that international pressure for reform would overcome domestic barriers against it.

The most important policy benefit of tax reform for the oil and gas sector may be to save taxpayer dollars: directly, by reducing subsidies to fossil fuel producers, and indirectly, by jumpstarting broader tax reform. Repealing the three major tax preferences would generate fiscal savings of roughly \$4 billion annually. Although the direct savings would reduce the federal budget deficit by less than 1 percent, indirect benefits could also accrue.<sup>49</sup> Successful reform of these preferences—protected by formidable interest groups—may embolden policymakers to tackle other preferences in the tax code. Ultimately, a simpler tax code may save taxpayers money and more efficiently allocate economic resources.

In addition to the three policy objectives above, it is important to ask whether tax reform could have substantial domestic macroeconomic effects. Defenders of the existing tax regime often invoke the number of jobs or contribution to gross domestic product (GDP) that result from domestic oil and gas production; reform, some argue, would cost the U.S. economy dearly. But the results in figure 6, which estimate the reduction in domestic drilling rates from tax reform, suggest otherwise. If oil and gas drilling were to fall 10 percent, the oil and gas industry might proportionally shed 19,000 jobs from its overall workforce of 190,000.50 Some, if not all, of these losses would be offset elsewhere in the economy because of the fiscal savings from tax reform. With respect to overall economic effects, tax reform is unlikely to substantially affect GDP growth. The Council of Economic Advisors estimated that the growth in oil and gas production in 2012 and 2013—when oil production rose roughly 15 percent annually—added 0.2 percentage points to the growth rate of GDP in those years.<sup>51</sup> Given that this study forecasts production falling roughly 4 to 5 percent, one might expect a one-time reduction in the GDP growth rate on the order of 0.06 percentage points. Reductions in employment and activity in the oil and gas sector would occur over time, because the reduction in drilling would only gradually lead to lower production. Although further study is needed to refine an estimate of the macroeconomic consequences of tax reform, prima facie estimates suggest that any effects would be minimal.

# RECOMMENDATIONS

In light of this, Congress should repeal all three tax preferences. The percentage depletion and IDC deductions are anachronisms from the early twentieth century, when tax policy strove only to increase domestic oil and gas production. Percentage depletion should now be replaced with cost depletion for small independent firms, which is already required for larger independent and integrated firms; cost depletion is also consistent with general tax accounting principles. IDC expensing should also be replaced by cost depletion or depreciation. As the most expensive tax preference, loss of the IDC deduction dominates the effects of tax reform predicted by this paper. However, because those effects are

minimal, ending the IDC deduction would offer an attractive fiscal benefit without material repercussions. Finally, Congress should also repeal the domestic manufacturing deduction for oil and gas firms. This deduction is most valuable when energy prices—and profits—are high, precisely when firms least need the deduction. By contrast, when energy prices slump, as they have recently, the deduction is least valuable at sheltering slim oil and gas firm profits. Whether or not firms in other industries should be eligible for this deduction, it is clear that in the oil and gas sector, repeal of this deduction would raise around \$1 billion without adversely affecting the sector.

When Congress is ready to take up fundamental tax reform, it will have to grapple with many challenging issues as it attempts to lower overall income tax rates. Having a clear sense of the costs and benefits of proposals to raise revenue from the oil and gas sector will be essential to those discussions.

# Appendix

# I. FAILURES BY PREVIOUS STUDIES TO ACCOUNT FOR THE TIME VALUE OF MONEY

A number of studies value fossil fuel tax preferences either explicitly (<u>Allaire and Brown, 2009</u>) or implicitly (Metcalf, 2007) as the ratio of the tax expenditures in a given year associated with the preferences to oil production in that year. Such an approach ignores the time value of money as tax preferences are generally most valuable in the early stages of a project, but oil or gas revenues occur long after the tax preferences are received.

To use a concrete example, table A1 shows the revenue, production, and value of tax benefits across time for an illustrative oil project, given a current oil price of \$50 per barrel, which remains constant in real terms in future years. It also assumes a 35 percent corporate tax rate. The last column reports the undiscounted savings in taxes from percentage depletion, IDC expensing, and the section 199 domestic manufacturing deduction relative to cost depletion, IDC depletion, and the loss of the domestic manufacturing deduction. This assumes that this project is eligible for percentage depletion, IDC expensing, and the domestic manufacturing credit.

We can view table A1 as a snapshot of revenue, production, and tax benefits across projects at a given point in time. This is the approach taken by the studies mentioned above. If one new project came online each year and one old project was ended after twenty years of production, then each row in the table could be viewed as an oil well at a different stage of production. Adding up the savings in taxes from the tax preferences and dividing by production gives a value per barrel of \$2.76 which equates to a 5.5 percent subsidy rate per barrel of oil.

But this approach to valuing tax preferences ignores the time value of money. For a firm assessing the value of the tax benefits of percentage depletion, IDC expensing, and the domestic manufacturing deduction, what matters is the net present value of the tax savings relative to the net present value of revenue from the project. For the well in this example, the net present value of revenue is \$1,252, discounted at 15 percent. The net present value of tax savings, also discounted at 15 percent, is \$145. This approach discounts future production when valuing tax benefits per barrel of oil to reflect the fact that a barrel of oil in the future is worth less than a barrel today, controlling for price. Now, after accounting for time value, the tax preferences are worth 11.6 percent of revenue, and the new per-barrel value of the tax benefits is \$5.80, more than double the value when discounting is ignored. When assessing the effect of tax incentives on well profitability, this latter approach, which incorporates the time value of money, is the relevant metric.

Year	Revenue (real \$)	Barrels	Value of Tax Preferences (real \$)
1	365	7.29	248.90
2	399	7.99	-46.6
3	280	5.59	-32.7
4	196	3.91	-22.9
5	137	2.74	-16.0
6	96	1.92	-11.3
7	67	1.34	-7.9
8	47	0.94	-5.5
9	33	0.66	-3.8
10	23	0.46	-2.7
11	16	0.32	-1.9
12	11	0.23	-1.3
13	8	0.16	-0.9
14	6	0.11	-0.6
15	4	0.08	-0.4
16	3	0.05	-0.3
17	2	0.04	-0.2
18	1	0.03	-0.2
19	1	0.02	-0.1
20	1	0.01	-0.1
21	0	0.01	-0.1

# **Table A1. Valuing Tax Preferences**

Table A2 reports per-barrel values of the tax preferences at different oil prices. The values under the heading "All" describe the tax benefits for small independent producers who can take advantage of all three major preferences. The values under the heading "All But Percentage Depletion" describe the tax benefits for large independents and integrated firms, whose production substantially exceeds the cap on the percentage depletion deduction and therefore do not derive substantial value from the deduction. The "Annual Snapshot" columns describe the undiscounted, per-barrel value of tax preferences derived by dividing annual revenues by annual tax benefits, assuming the firm's wells are all identical to the well in table A1 and uniformly distributed in age. The "Project Value" columns describe the discounted per-barrel value of tax preferences by dividing the net present values of tax benefits and production by a project's lifetime. After discounting, the per-barrel benefits are worth nearly seven times the undiscounted value at an oil price of \$40 a barrel, the assumed break-even price for projects in this analysis.

Therefore, it is important to remember that comparing aggregate tax losses to aggregate production is not the best way to assess how tax benefits affect production. Ignoring the time value of money in

most cases will lead to an underestimate of the effect of the tax preferences on drilling and production. One implication is that removing the tax preferences will lead to larger drilling and long-run production effects than the previous literature has estimated, especially in the current low oil price environment.

А	.11	All But Percent	age Depletion
Annual Snapshot	Project Value	Annual Snapshot	Project Value
\$ 2.10	\$ 5.14	\$ 0.52	\$ 3.55

# Table A2. Value of Tax Preferences per Barrel

This table reports the total value of tax preferences per barrel of oil for the oil well described in table A1. The "Annual Snapshot" results assume a steady state of identical projects that are constantly replenished as old wells are closed. The "Project Value" results are for an individual project and take the time value of money into account. A project discount rate of 15 percent is assumed.

# II. METHODOLOGY OVERVIEW AND ECONOMIC JUSTIFICATION

This study estimates the effect of removing various tax preferences for the oil and gas sector by estimating the change in the expected long-run oil or gas price that is equivalent to the change in tax preferences under consideration. It then uses this equivalent price impact to estimate the leftward shift of the long-run domestic oil (or gas) supply curve following the change in oil and gas tax preferences.

Figure A1 shows a simple model of domestic oil supply and demand. Domestic oil production (and consumption) is measured along the horizontal axis (Q) and its price (p) is measured on the vertical axis. The upward sloping curve  $S_0$  shows how domestic supply responds to changes in price. This is a long-run supply curve reflecting responses to price changes through changes in drilling and site selection, among other factors. The downward sloping curve labeled D is the long-run demand curve for domestic oil. Demand for domestic oil equals global demand for oil less supply from other suppliers (OPEC and other non-U.S. oil producers). Demand for domestic oil is more price responsive than demand for oil in general given the opportunities for changes in non-U.S. supply as prices rise.

Point A in the diagram shows the equilibrium price  $(p_0)$  and domestic supply  $(Q_0)$  given existing tax preferences for oil production. Removing the tax preferences leads to a leftward shift in domestic oil production (moving from supply curve  $S_0$  to  $S_1$ ). This study measures this leftward shift of the supply curve by 1) computing the EPI of repealing tax preferences; 2) multiplying the EPI by the elasticity of drilling with respect to price; and 3) adjusting for changes in initial well productivity as price changes.

The EPI (more detail in section III of the appendix) is a measure of the price decline that is comparable to the loss of tax preferences. In the figure, the EPI is represented as a fall in price from  $p_0$  to  $p'_0$ . Were the price to fall to  $p'_0$ , domestic supply would fall from  $Q_0$  to  $Q_1$ . But the oil price has not in fact changed; what has changed is the tax treatment of oil. So the supply curve shifts left to  $S_1$ , where supply equals  $Q_1$  at price  $p_0$ . It is important to stress that this is not an equilibrium outcome but simply a shift in the supply curve arising from the change in tax treatment of domestic oil production. This long-run leftward shift in the supply curve is a combination of decreased drilling activity and changes in site selection. With the supply curve shift, the market is no longer in equilibrium at the old price. Price rise to bring the market back into equilibrium. As price rises from  $p_0$  to the new equilibrium price  $p_1$ , two things happen: demand for domestic oil falls as consumers reduce oil consumption, and foreign suppliers increase oil production. This is represented by the amount  $(Q_0 - Q_2)$ . In addition, domestic supply rises as the price goes up  $(Q_2 - Q_1)$  so that the net reduction in domestic supply is given by  $(Q_0 - Q_2)$ . The market is now at the new equilibrium at point B. This makes it possible to compute the changes in price, demand, domestic supply, and nondomestic supply, reported in table 1. A similar analysis is done for natural gas markets.

# Figure A1. Schematic of Domestic Supply and Demand to Illustrate the Effects of Tax Reform on Oil and Gas Markets



# III. DETAILED METHODOLOGY AND RESULTS

#### A. Translating the Repeal of Tax Preferences Into Equivalent Price Impacts

To translate tax reform into EPIs in the case of oil wells (the approach is the same for natural gas), I start by computing the net present value (NPV) of a project assuming a discount rate of 15 percent. This is a typical breakeven hurdle rate required for projects, as noted by Wood Mackenzie and industry experts.<sup>52</sup> Projects with an internal rate of return (IRR) above 15 percent will have a positive NPV at a discount rate of 15 percent. Given that the bulk of costs are in the form of intangible drilling costs, most of which can be expensed, one can approximate the NPV in the case where IDCs can be expensed as

(A1) 
$$NPV = (1-\tau) \left( \int_0^T p Q_0 e^{-(\delta+r)t} dt - C \right)$$

where  $\tau$  is the tax rate; p, the current oil price;  $Q_0$ , the initial production rate;  $\delta$ , an exponential decline rate; r, the discount rate; and C, the up-front cost of the project. (This approach assumes that today's oil or gas price is the best estimate of future oil and gas prices.) For terminal time large enough, the net present value can be approximated as

(A2) 
$$NPV = (1 - \tau) \left( \frac{pQ_0}{\delta + r} - C \right)$$

where the notation NPV(p, 1) indicates the NPV at current price p when expensing of IDCs is allowed.

For a given cumulative distribution function (CDF) for initial production from new wells,  $F(Q_0)$ , wells will be drilled for initial production levels such that  $NPV(p, 1) \ge 0$  or

(A3) 
$$Q_0 \ge \frac{\mathcal{C}(r+\delta)}{p}.$$

At a given price p the number of wells drilled, D, is<sup>53</sup>

(A4) 
$$D = 1 - F\left(\frac{\mathcal{C}(r+\delta)}{p}\right)$$

and the change in the number of wells drilled as price changes is

(A5) 
$$\frac{\partial D}{\partial p} = f\left(\frac{\mathcal{C}(r+\delta)}{p}\right) \left(\frac{\mathcal{C}(r+\delta)}{p^2}\right) = f(\hat{Q})\left(\frac{\hat{Q}}{p}\right)$$

where the NPV is zero for an initial production level of  $\hat{Q}$  at price p.

For future reference, the elasticity of drilling with respect to price is

(A5) 
$$\frac{\partial lnD}{\partial lnp} = \frac{\partial D}{\partial p} \frac{p}{D} = \frac{\hat{Q}f(\hat{Q})}{1 - F(\hat{Q})}$$

where f(Q) is the density function associated with F(Q).

Next, I turn to the question of how to assess changes to the taxation of oil and gas. A critical question is the correct tax treatment of IDCs if expensing is disallowed. Although there is no certain answer to the question in the absence of explicit language in any law that eliminated expensing of IDCs, Treasury regulation 1.612-4(b) suggests that IDCs would either be subject to depletion or depreciation. Conversation with oil executives and tax experts suggest that the vast majority of IDC costs would be depletable rather than depreciable in the absence of expensing.

Continuing to assume all costs are treated as IDCs, the shift from expensing to depletion yields a new NPV equation:

(A6) 
$$NPV(p,0) = (1-\tau) \int_0^T pQ_0 e^{-(\delta+r)t} dt - \left(1-\tau A \int_0^T e^{-(\delta+r)t} dt\right) C$$

where *A* is a constant chosen to ensure that the sum of undiscounted depletion deductions per dollar of cost sums to one. The notation NPV(p, 0) means a net present value calculation at price *p* in the absence of expensing of IDCs. Assuming *T* large enough, I can approximate this equation as

(A6) 
$$NPV(p,0) = (1-\tau) \int_0^T pQ_0 e^{-(\delta+r)t} dt - \left(1-\tau A \int_0^T e^{-(\delta+r)t} dt\right) C.$$

Drilling occurs in all cases where  $NPV(p, 0) \ge 0$  or

(A7) 
$$Q_0 \ge \frac{r + (1 - \tau)\delta}{(1 - \tau)p}C$$

or

(A8) 
$$D = 1 - F\left(\frac{r + (1 - \tau)\delta}{(1 - \tau)p}C\right)$$

The change in drilling resulting from the loss of expensing equals

(A9) 
$$1 - F\left(\frac{r + (1 - \tau)\delta}{(1 - \tau)p}C\right) - \left(1 - F\left(\frac{C(r + \delta)}{p}\right)\right) = F\left(\frac{C(r + \delta)}{p}\right) - F\left(\frac{r + (1 - \tau)\delta}{(1 - \tau)p}C\right)$$

The percentage change in drilling is given by

(A10) 
$$\%\Delta D = \frac{F\left(\frac{C(r+\delta)}{p}\right) - F\left(\frac{r+(1-\tau)\delta}{(1-\tau)p}C\right)}{1 - F\left(\frac{C(r+\delta)}{p}\right)}$$

Now we need to assume a density function (or CDF) for the distribution of initial production. I will assume a Type I Pareto distribution:

(A11) 
$$f(Q) = \begin{cases} \varepsilon Q^{-\varepsilon - 1}, & Q \ge 1\\ 0, & Q < 1 \end{cases}$$

This density function has a CDF function given by  $F(Q) = 1 - Q^{-\varepsilon}$ . This is a valid CDF for  $\varepsilon > 0$  and Q > 1. Straightforward substitution shows that the elasticity of drilling for this density function is constant and equal to  $\varepsilon$ . Thus the drilling function is  $D(p) = Bp^{\varepsilon}$  where *B* is some arbitrary constant.

For this density function, the percentage change in drilling equals

(A12) 
$$\%\Delta D = \left(\frac{r+(1-\tau)\delta}{(r+\delta)(1-\tau)}\right)^{\varepsilon} - 1.$$

The equivalent price impact is defined as the percentage change in price (assuming IDC expensing) that gives rise to the same percentage change in drilling as occurs from the loss of expensing. Given a price elasticity of drilling equal to  $\varepsilon$ , the EPI is implicitly defined by

(A13) 
$$\frac{D(p') - D(p)}{D(p)} = \frac{Bp'^{\varepsilon} - Bp^{\varepsilon}}{Bp^{\varepsilon}} = \left(\frac{r + (1 - \tau)\delta}{(r + \delta)(1 - \tau)}\right)^{\varepsilon} - 1$$

or

(A14) 
$$\frac{p'}{p} = \frac{r + (1 - \tau)\delta}{(r + \delta)(1 - \tau)}$$

and so

(A15) 
$$EPI = \frac{p'-p}{p} = \frac{r+(1-\tau)\delta}{(r+\delta)(1-\tau)} - 1 = -\left(\frac{\tau}{1-\tau}\right)\left(\frac{r}{r+\delta}\right).$$

The EPI increases with the tax rate given the higher value of tax deductions at higher tax rates; it also increases with the firm's discount rate since moving tax deductions forward in time is more valuable for more impatient firms; and the EPI is higher at lower depletion rates since more of the well's revenue occurs in the future.

Note that the EPI does not depend on the current price of oil. At higher oil prices, more wells will be in the money (positive NPV) and the breakeven initial production level will be lower for a well to be marginally profitable. If expensing of IDCs is eliminated, the wells that will now not be drilled will be wells that are just marginal at the current price – whatever that price is. The constant elasticity of drilling with respect to price has the implication that the percentage change in price that leads to the same change in drilling as the loss of tax preferences is independent of price. The constant elasticity assumption is reasonable for small changes in price. Larger inframarginal changes could lead to different drilling responses. Below, I use an estimate of the price elasticity of drilling from previous research that considers data over a wide price range (between \$20 and 90 a barrel for oil and between less than \$3 and more than \$15 per mcf for gas).

Next I show that the EPI can be calculated in an alternative fashion that is more intuitive and can be more readily calculated for more general assumptions about well characteristics or tax provisions. Consider a breakeven project with a zero NPV when IDC expensing is available (NPV(p, 1) = 0). If expensing is disallowed the NPV of this project (as well as the change in NPV) equals

(A16) 
$$NPV(p,0) = \frac{-\tau r}{r+\delta}C.$$

Next I ask what percentage change in price leads to the same loss in NV assuming expensing is still available. Let p' be the price that leads to the same NPV for a project that can expense IDCs as the breakeven project that may no longer expense IDCs:

(A17) 
$$NPV(p', IDC) = (1 - \tau) \left( \frac{p'Q}{r + \delta} - C \right) = \frac{-\tau r}{r + \delta} C.$$

The EPI is defined as the percentage change in price:

(A18) 
$$EPI = \frac{p'-p}{p} = -\left(\frac{\tau}{1-\tau}\right)\left(\frac{r}{r+\delta}\right).$$

This is equal to the EPI calculated in the theoretically correct form focusing on the percentage change in drilling. It turns out to be more convenient to calculate the EPI using this net present value approach as I can calculate the EPI for more general assumptions about well characteristics and tax provisions.

Table A3 presents the EPIs for the repeal of one or more tax preferences. EPIs differ between independent and integrated producers because of differences in tax treatment—integrated firms can only expense 70 percent of IDCs in the first year of a project, whereas independent firms can expense 100 percent. EPIs also differ by well type based on the assumed cost and production profiles of each. For onshore wells, this study assumes six months of initial well development, a decline rate of 70 percent in the first twelve months of operation, and 30 percent annual declines for the remainder of the 21year project lifetime.<sup>54</sup> For onshore projects, 85 percent of costs are assumed to be intangible drilling costs, 10 percent depreciable costs, and 5 percent depletable costs, all of which are borne in the first year. Next, to calculate EPIs for offshore wells, this study assumes four years of well drilling and development costs before production begins; at that point, the wells decline at a 12 percent annual rate. <sup>55</sup> For offshore projects, 70 percent of costs are assumed to be intangible, and 20 percent depreciable.<sup>56</sup> Then, to find the NPV of investments in these wells, this study assumes that all firms use a 15 percent discount rate (an assumption which is later tested in the sensitivity analysis).<sup>57</sup> In addition, the ratio of a marginal well's initial production to its total cost is such that the NPV is zero when firms take advantage of the IDC and domestic manufacturing deductions.<sup>58</sup>

Table A4 reports the EPIs for natural gas producers in the case when all preferences were repealed. Given that the individual contributions of each preference to the overall EPI are similar to those for oil, table A4 only reports the overall results.

Independent Producers Onshore Wells				Integrated Producers Onshore Wells			
Percentage Depletion	IDC Expensing	Domestic Manufacturing	All	All But Percentage Depletion	IDC Expensing	Domestic Manufacturing	All But Percentage Depletion
-5.3%	-12.2%	-1.6%	-18.0%	-13.6%	-8.0%	-1.5%	-8.6%
	Indeper On	ndent Producers shore Wells			Iı	ntegrated Produce Onshore Wells	rs
-5.2%	-20.5%	-2.2%	-27.5%	-24.0%	-16.2%	-2.4%	-18.1%

#### Table A3. Equivalent Price Impacts of Eliminating Tax Preferences for Oil Production

This table reports a price change that leads to the same change in the net present value of an oil project as a loss of the tax preference in question. See text for description of wells.

# Table A4. Equivalent Price Impacts of Eliminating Tax Preferences for Gas Production

Indep	endent Producers	Integrated Producers
Eligible for All Preferences	Eligible for All Preferences Except Percentage Depletion	Eligible for All Preferences Except Percentage Depletion
-18.0%	-13.6%	-8.6%

This table reports a price change that leads to the same change in the NPV for an onshore gas project as a loss of the tax preference in question.

# B. Converting EPIs into Short-Run Shifts in Drilling Rates

The next step is to consider how changes in the tax treatment of oil and gas translate into changes in drilling (holding all else equal). Expensing is equivalent to an increase in the oil price used to value projects and leads to a rightward shift of the project profitability distribution (as measured by the IRR). Knowing the distribution, I could calculate the estimated change in drilling rates due to preferential tax treatment of oil and gas as the increase in the area under the distribution to the right of the vertical line drawn at the cutoff internal rate of return (IRR) of 15 percent. This is essentially the information provided by the elasticity of drilling with respect to the energy price. Thus, I multiply the EPI by a price elasticity of drilling to model the leftward shift in the drilling supply curve, following the change in tax treatment of oil and gas.

Anderson et al. estimated the price elasticity for drilling oil wells to be 0.6, and Hausman and Kellogg estimated the price elasticity for drilling gas wells to be 0.8.<sup>59</sup> Therefore, the change in drilling rate is simply the product of the relevant elasticity and the EPI (table A5 and table A6).

# Table A5. Changes in Drilling Rates After Eliminating Tax Preferences for Oil Production

	Independent Producers		Integrated	A 11	
	Onshore	Offshore	Onshore	Offshore	Wells
Change in Drilling Rate	-8.2%	-16.5%	-5.2%	-10.9%	-8.8%
Share of Total Production	76%	8%	9%	7%	

This table reports the change in drilling, assuming price impacts from table A3 and an elasticity of drilling with respect to the price of oil of 0.6. Percentage depletion is assumed to be non-marginal. The last column reports an aggregate percentage change in drilling assuming production shares in bottom row.

# Table A6. Changes in Drilling Rates After Eliminating Tax Preferences for Gas Production

Independe	ent Producers	Integrated Producers	A 11	
Eligible for All Preferences	Eligible for All Preferences Except Percentage Depletion	Eligible for All Preferences Except Percentage Depletion	All Producers	
-14.4%	-10.9%	-6.9%	-10.5%	

This table reports the change in drilling, assuming price impacts from table A4 and an elasticity of drilling with respect to the price of gas of 0.8. The last column reports an aggregate percentage change in drilling, assuming 90 percent of drilling is done by independents and 10 percent by integrated firms.

#### C. Estimating Long-Run Supply Shifts from EPIs and Short-Run Shifts in Drilling Rates

The next step is to move from expected changes in drilling activity to expected changes in long-run production. Anderson et al. find no relation between current oil prices (including various lags) and current production.<sup>60</sup> Over the long-run, however, the decline in drilling should lead to a reduction in domestic production (holding other factors constant). If there were no correlation between expected project IRR and initial production ( $Q_0$ ), then any leftward shift in the drilling supply curve would translate to an equal leftward shift in the domestic oil supply curve. If, however, smaller plays (lower values of  $Q_0$ ) are associated with lower internal rates of return, then the change in tax treatment of oil and gas would lead to smaller plays being canceled first, and the shift in the oil supply curve would be less than the shift in the drilling supply curve. Assuming average play sizes may change as energy prices change, I can model the long-run supply curve impact of changes in tax treatment of oil and gas as follows:

$$Q^{LR} = \left(\frac{Q^{LR}}{D}\right)D$$

where  $Q^{LR}$  is long-run supply of oil or gas at a given price and D is drilling rates. Taking logs yields:

$$lnQ^{LR} = ln\left(\frac{Q^{LR}}{D}\right) + lnD$$

and

(A7) 
$$\frac{dlnQ^{LR}}{dlnP^{E}} = \frac{dln\left(\frac{Q^{LR}}{D}\right)}{dlnP^{E}} + \frac{dlnD}{dlnP^{E}}.$$

The percentage change in long-run production (supply curve shift) due to the EPI  $(dlnP^E)$  for eliminating fossil fuel tax preferences is the sum of the elasticity of new well productivity and the elasticity of drilling rates both with respect to price changes. I need to compute the former elasticity, though I can use estimates of the latter from the literature.

I need to investigate the characteristics of wells that do not produce in the long run because they were not drilled in the short run. Presumably, marginal oil and gas projects would be the first to be canceled with the loss of these tax preferences. Whether these projects are smaller or larger than the average sized oil project is not clear. Given the fixed costs of drilling (relative to output), one might expect the marginal projects to be smaller than average. To test this, I regressed monthly oil and gas new rig average initial production levels against oil and gas prices. Specifically, I ran regressions of the form

$$lnQ_{it} = \alpha + \beta lnP_{it} + \gamma t + \sum_{j} \theta_{j}I_{it}^{j} + \nu_{i} + \varepsilon_{it}$$

where the log of new well productivity in region *i* and month  $t(Q_{it})$  is regressed on the log of price (the WTI benchmark for oil and the Henry Hub price for natural gas),  $\gamma$  measures the trend over time in new well productivity, the  $\theta s$  measure monthly seasonality effects, and  $v_i$  controls for region specific differences in well productivity. Data on new well productivity are taken from the October release of EIA's *Drilling Productivity Report*.<sup>61</sup> Table A7 presents results from several regressions on oil and gas well productivity for monthly data between January 2007 and August 2015.

The top row of table A7 reports results for new oil wells, and the second row reports results for new gas wells. Although not reported, the coefficient on trend is positive in all regressions as expected and is on the order of .02 for oil and .01 for natural gas. A trend growth of 1 or 2 percent per month is quite high and reflects the dramatic supply boom from fracking that emerged during this period. The first reported coefficient is from a simple regression of well productivity on price (and trend). Neither the gas nor oil price coefficient is statistically significant at reasonable levels. Once region dummies (column 2) and monthly seasonality dummies (column 3) are included, the oil price coefficient becomes statistically significant at the 10 percent level and, in fact, has a P value of 5.1 to 5.2 percent. The price coefficient in the gas regression is small and statistically indistinguishable from zero.

Based on these regressions, I can compute the long-run percentage change in oil and gas production following the elimination of fossil fuel tax preferences as

$$\%\Delta Q^{LR} = (\varepsilon^{WP} + \varepsilon^D)(\%\Delta P^E)$$

where  $\varepsilon^{WP}$  is the elasticity of well productivity with respect to price (assumed to equal -0.24 for oil and zero for natural gas),  $\varepsilon^{D}$  is the elasticity of drilling with respect to price, and  $\Delta P^{E}$  is the EPI from table A3 and table A4.

# Table A7. Regression Coefficients for the Elasticity of Well Productivity With Respect to the Price of Oil or Gas

	Simple Regression of Well Productivity on Price and Trend	Including Regional Variables	Including Regional and Seasonality Variables
Oil Production	-0.135 (0.149)	-0.234* (0.096)	-0.243* (0.100)
Gas Production	-0.079 (0.289)	0.030 (0.236)	0.031 (0.242)
Region Variables	No	Yes	Yes
Month Variables	No	No	Yes

Each cell reports the coefficient estimate (and standard error) on the oil or gas price variable in a regression of monthly new well productivity in the drilling regions, as reported in EIA's Drilling Productivity Report. Data from January 2007 through August 2015 are used in the regression. All regressions include a trend variable. Regions are Bakken, Eagle Ford, Haynesville, Marcellus, Niobrara, Permian, and Utica. Regressions are weighted by region production levels and standard errors clustered by region. - p value of .10 or less

\*\* - p value of .05 or less

\*\*\* - p value of .01 or less

Table A8 forecasts the reduction in domestic supply that results from the combination of reduced drilling and higher well productivity when tax preferences are eliminated. Unlike oil wells, marginal natural gas wells do not clearly vary in productivity as the price changes, demonstrated by the regression results in table A7. It is reasonable to assume that the wells that firms would cancel in response to tax reform would, on average, be as productive as the rest of the domestic wells. As a result, the percentage reduction in the long-run gas supply curve will simply be equal to the short-run reduction in drilling. That reduction, combining producer types, is roughly 11 percent.

# Table A8. Shift in Domestic Oil Supply Curve Caused by Eliminating Tax Preferences

	Independent Producers		Integrated	A 11	
	Onshore	Offshore	Onshore	Offshore	Wells
Shift in Supply Curve	-4.9%	-9.9%	-3.1%	-6.5%	-5.3%
Share of Total Production	76%	8%	9%	7%	

This table reports the shift in long-run supply, holding price constant and assuming price impacts from table 3 an elasticity of drilling with respect to the price of oil of 0.6, and an oil well productivity elasticity of -0.24. The last column reports an aggregate percentage change in drilling, assuming production shares in bottom row.

#### D. Modeling Global Oil Market EPIs

I use a simple model of oil markets to assess the effect of the removal of the various oil and gas tax preferences. Given that this is a long-run change in production, I calibrate this model so that it reproduces the global oil price and production in 2030 that the Energy Information Agency (EIA) forecasts in its 2014 *International Energy Outlook (IEO)*.<sup>62</sup> Given that the EIA projects multiple future cases for how the oil market might develop, I calibrate the model to two of those cases: the reference case, in which the oil price rises to \$119/bbl by 2030, and the Low Price Case, in which the oil price rises to \$72/bbl by 2030. I focus on supply from three major oil supply sectors and global demand:

$$Q^{D}(p) = Q^{US}(p,\theta) + Q^{OPEC}(p,\omega) + Q^{ROW}(p)$$

where global oil demand  $(Q^D)$  is a function of the world price (p). Oil is supplied by the United States  $(Q^{US})$ , whose supply is a function of world price and various tax preferences  $(\theta)$ . OPEC's supply of oil is a function (potentially) of world price and a desired world oil supply share  $(\omega)$ . Other global suppliers supply oil according to the supply function  $Q^{ROW}$ , which is a function of price.

I assume functional forms with constant elasticities, though for OPEC I model two variants: one with constant price elasticity of supply and one with a target supply share.

$$Q^{D}(p) = Ap^{\varepsilon_{D}}$$
$$Q^{US}(p,\theta) = B(\theta)p^{\varepsilon_{S}}$$
$$Q^{OPEC}(p,\omega) = Cp^{\varepsilon_{S}} \text{ or } Q^{OPEC}(p,\theta) = \omega Q^{D}(p)$$
$$Q^{ROW}(p) = Dp^{\varepsilon_{S}}$$

Drawing on the literature review of supply and demand elasticities in Allaire and Brown, I assume  $\varepsilon_D = -0.5$  and  $\varepsilon_S = 0.5$ .<sup>63</sup> The values of *A*, *B*, *C*, and *D* are set to values that match supply and demand estimates for 2030 from the 2014 *IEO*. For the United States, the value of *B* is reduced by 5 percent, based on estimates from table A8, when the tax preferences for IDCs, percentage depletion, and domestic manufacturing are removed. The value of  $\omega$  is set to the value from the reference scenario for 2030 from the 2014 *IEO*.

#### E. Modeling Domestic Natural Gas Market EPIs

I use a similar market structure for domestic natural gas supply and demand, slightly modified to reflect the smaller role of global trade in natural gas. I calibrate the model so it reproduces the domestic gas price, production, and consumption in 2030 that the International Energy Agency forecasts in its 2015 *Annual Energy Outlook*.<sup>64</sup> There are two IEA cases that the model considers: the reference case, in which the Henry Hub gas price is \$5.69/MMBTU in 2030, domestic production is 33 trillion cubic feet (tcf) per year, and net exports are roughly 15 percent of domestic production; and the high gas supply case, in which the gas price is \$3.67/MMBTU, domestic production is 43 tcf per year, and net exports are roughly 25 percent of domestic production. I calibrate the model to the 2030 prices and quantities from EIA's *Annual Energy Outlook* 2015 reference and high gas supply scenarios. Natural gas production can either be consumed domestically or exported. (The AEO reference scenario posits that roughly 15 percent of domestic production will be exported in 2030.)

$$Q^{D}(p) = Q^{US}(p,\theta) - NX(p)$$

where  $Q^{D}$  is domestic demand,  $Q^{US}$  is domestic production, and *NX* is net exports. As with the oil market above, I assume constant elasticity of demand and production, where the long-run elasticity of supply is based on the elasticity of drilling as discussed in the text. I use an elasticity estimate of 0.8 based on Hausman and Kellogg.<sup>65</sup> In the case where the United States repeals all three tax preferences, I assume a supply curve shift of 10 percent. For the demand elasticity, I construct an aggregate demand elasticity based on the sectoral demand elasticities estimated by Hausman and Kellogg. The aggregate elasticity, a weighted average of the elasticities of demand by residential, commercial, industrial, and electric power consumers with weights equal to each sector's market share of natural gas, equals -0.42. (More precisely,  $\varepsilon = \sum_{i} \omega_i \varepsilon_i \rho_i$ , where  $\varepsilon$  is the elasticity of demand for total natural gas,  $\varepsilon_i$  is the elasticity of demand for gas in sector *i*,  $\omega_i$  is the share of gas consumption in sector *i*, and  $\rho_i$  is the percentage change in the price of natural gas in sector *i* due to a one percent change in the Henry Hub price of natural gas. I assume  $\rho_i$  equals one for purposes of this analysis.) Other model parameters are calibrated to match supply and demand for 2030 in the 2015 *Annual Energy Outlook*.

Modeling net exports is more difficult. Presumably, a significant decline in domestic production would lead to a decline in net exports and, potentially, a shift from exporting to importing. I model net exports in two ways. In one scenario, I assume an elasticity of -1 for net exports with respect to price. In the second scenario, I assume net exports are unchanged when the tax preferences for natural gas are removed. This is likely an extreme assumption but it illustrates possible bounds on responses.

# IV. SENSITIVITY ANALYSES

#### A. Sensitivity of EPI to Various Parameters

Table A9 reports some sensitivity results for how the EPI varies based on different decline rates and discount rates for independent producers undertaking onshore projects. I focus on this set of producers since this is the source of most domestic oil production. The columns labeled "Base Case" report the benchmark results for the EPI from table A3. Increasing the decline rate to 70 percent throughout cuts the EPI roughly in half. To the extent that I have underestimated well decline rates, I am overestimating the effect of the loss of these tax preferences on drilling and long-run production. Reducing the first year decline rate from 70 to 30 percent raises (in absolute value) the EPI by a small amount. Lowering the discount rate from 15 to 7 percent reduces the magnitude of the EPI by between one-third and one-half. To the extent that exploration and production (E&P) firms are using lower discount rates than my base rate of 15 percent, I will overstate the effect of changing the tax treatment of oil and gas production. I discuss below how my drilling and production results, as well as market equilibrium results, are changed if a lower discount rate is assumed. Results in the last column show that the EPI is not materially affected by lengthening the life of the project.

The only way to significantly increase the magnitude of the EPI is to lower the decline rate substantially or raise the discount rate substantially—neither of which is plausible. Note that I have not taken into account any limitations on the ability to use tax deductions from oil and gas drilling. Despite this caveat, this approach of constructing an EPI to gauge the value of tax incentives captures the focus of E&P companies on choosing projects based on the expected return from the project and the use of threshold IRR measures to choose projects.

# Table A9. Sensitivity of EPI to Assumptions on Decline Rate, Discount Rate, and Production Life of Well

Base Case	Constant Decline	Constant Decline	Lower Discount	Shorter Well Life
	(70%)	(30%)	Rate (7%)	(10 years)
-13.6%	-6.4%	-148%	-7.8%	-13.1%

This table reports EPIs for different decline rates, well lifetimes, and discount rates. "Base Case" refers to results from table A3. The second column assumes a constant exponential depletion rate of 70 percent, whereas the third column assumes a constant exponential depletion rate of 30 percent. The fourth column uses a 7 percent discount rate instead of 15 percent. The last column assumes a ten-year life for the well instead of a twenty-year life.

# B. Sensitivity of Shifts in Domestic Supply of Oil and Gas to Assumptions on Decline Rate, Discount Rate, and Production Life of Well

Below, I report the sensitivity of the long-run supply shifts given the sensitivity analysis in table A9. The baseline values for the shifts in long-run supply of oil is given in the first column of table A10Table A9. A higher well decline rate lowers the long-run production decline to between 1 and 2 percent. Only when the decline rate of wells is substantially lower and/or a higher discount rate than 15 percent is used does long-run production decline appreciably more than in the base case.

# Table A10. Sensitivity Analysis on Shift in Long Run Domestic Supply

Base Case	Constant Decline	Constant Decline	Lower Discount	Shorter Well Life
	(70%)	(30%)	Rate (7%)	(10 years)
-4.9%	-2.3%	-5.3%	-2.8%	-4.7%

Shifts in long-run domestic supply based on EPIs reported in table A8. Results assume a price elasticity of drilling of 0.6 and a price elasticity of well productivity of -0.24.

# About the Author

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# Endnotes

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50. Bureau of Labor Statistics, "May 2015 National Industry-Specific Occupational Employment and Wage Estimates: Oil and Gas Extraction," U.S. Department of Labor, <u>http://www.bls.gov/oes/current/naics3\_211000.htm#00-0000</u>

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53. Without loss of generality, I can normalize the maximal number of wells that are drilled as  $Q_0$  goes to its lower bound to equal 1.

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55. "Gulf of Mexico Oil and Gas Production Forecast: 2007–2016," U.S. Department of the Interior Mineral Management Service Gulf of Mexico OCS Region, May 2007, <u>http://www.boem.gov/BOEM-Newsroom/Library/Publications/2007/2007-020.aspx</u>.
56. The most critical costs are intangible drilling costs. My share of total costs attributed to IDCs are based on data reported in Wood Mackenzie Consulting (2013). For firms operating in the Gulf of Mexico, the Wood Mackenzie report indicates that roughly 70 percent of total project costs are IDCs.

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